

Board of Regents October 9-10, 2015

ROLL CALL

ELECTED MEMBERS	EX OFFICIO MEMBERS
<p>Terms Ending in 2016</p> <p><u>1st Term</u> Baumhefner, Linda Chadwick, Sue McNeil, Malcolm Robbins, Dennis*</p> <p><u>2nd Term</u> Brohaugh, Wally Irwin, Jon Lederer, Jill* Olson, Kären* Overton, Jim* Stegemoeller, Mark</p> <p><u>3rd Term</u> Erickson, Dennis</p> <p><u>4th Term</u> Foster, Randall</p>	<p><u>President of the University</u> Kimball, Chris</p> <p><u>Chair of the Convocation</u> Bessey, Jim</p> <p><u>Bishop-Region II, ELCA</u> Holmerud, Mark***</p> <p><u>ELCA Representative</u> Mark Wilhelm*</p> <p><u>Chair of the Faculty</u> Tim Hengst</p> <p><u>President of the ASCLU</u> Evan Carthen</p> <p><u>Chair of the Graduate and Adult Student Council</u> Stephen Schmalen***</p> <p><u>Alumni Representative</u> Erin Rivers***</p> <p>Honorary Member Uyeno, Takashi*</p> <p>Regents Emeriti Eliason, Siri* Lundring, L. Karsten** Soiland, Marv* Spies, Karen* Wise, Jack*</p> <p>Assistant to the Board Curley, Rian</p> <p>* Absent Friday and Saturday ** Absent Friday *** Absent Saturday</p>
<p>Terms Ending in 2017</p> <p><u>1st Term</u> Camarillo, Bill Hanson, Mark Larsen, Judy Nebens, Carrie Ullman, Corky*</p> <p><u>2nd Term</u> Lemmo, Rick Sweeney, Deborah*</p> <p><u>3rd Term</u> Jensen, Ted Lundeen-Smuck, Susan</p> <p><u>4th Term</u> Krantz, Bill</p>	
<p>Terms Ending in 2018</p> <p><u>1st Term</u> Nausin, Frank</p> <p><u>2nd Term</u> Swenson, Jim</p> <p><u>3rd Term</u> Becerra, Glen</p>	

MINUTES

Friday, October 9, 2015

BUSINESS SESSION I

Call to Order

Chair Lundeen-Smuck called the meeting to order at 4:08 pm and offered the invocation.

Chair's Report

Chair Lundeen-Smuck began the meeting with a strengths-finder exercise in terms of how it reflects her leadership style and personality type. She also shared her career background and how she is transitioning into retirement.

August Board of Regents Retreat Minutes

Motion carried unanimously.

The Regents were asked to complete their conflict of interest and disclosure statements and return them to Rian Curley prior to the end of the meeting. The schedule of Homecoming events was reviewed and Regents were informed of the memorial service for former Regent Ron Paulson. Rian Curley provided technology updates including how Regents will be receiving reminders when they need to update their passwords at their personal email addresses. Regent Erin Rulon was introduced as the new alumni representative to the Board.

President's Report

President Kimball introduced Erin Ebersole, the American Council on Education (ACE) visiting fellow that will be working out of the Office of the President at Cal Lutheran for the academic year. President Kimball provided highlights of his September trip to China, including the alumni event attended by about 25 people. This was a positive first step towards stewarding our international alumni population.

Chair Lundeen-Smuck announced that the President's contract was signed the day prior and offered thanks to the former Chair of the Board of Regents, Rod Gilbert. A request was made for questions or comments on the committee or ex-officio reports. Regent Carthen inquired about the diversity of the speakers on campus and asked if any plans were under way to address that as an issue

following the WASC accreditation report that noted faculty diversity as an issue. Provost Neilson responded that that it is an important issue that needs to be addressed in the diversity plans. She also offered the progress made in terms of responding to the diversity issues raised by WASC including a diversity consultant from USC that has been secured. Cal Lutheran is moving towards a Hispanic serving designation. As a part of that designation, two new faculty lines and searches are in progress for Hispanic science faculty. It was noted that there are significant grant opportunities available to Hispanic serving institutions.

The session recessed at 5:00 p.m. till Saturday morning.

Saturday, October 10, 2015

Chair Lundeen-Smuck reconvened on the meeting at 8:12 am. Secretary Jensen provided the invocation.

Committee Reports

Academic and Student Affairs – Denny Erickson

Regent Erickson shared the discussion groups that revolved around issues of diversity and presented the faculty sabbaticals resolution.

Sabbaticals

Motion passed unanimously.

Audit – Randy Foster

Regent Foster informed the board about how federal funding for students that have left the university need to be returned and noted that processes for managing this transaction in the 30-day window required have been revised and updated to close any gaps that existed.

Audit Report for Fiscal Year Ended May 31, 2015

Motion passed unanimously.

Enrollment Management and Marketing – Jon Irwin

Regent Irwin informed the Convocators what the committee's purpose is around issues of revenue, brand awareness, access, diversity and retention. The enrollment data showed strong results in recruiting new freshman, however transfer numbers are trending down. University of California schools and other public schools went to their wait lists late in the process and deep into the list, which was difficult for Cal Lutheran admissions.

The branding study for the local area, compared to the benchmark numbers, was favorable in that that results showed that progress has been made in Conejo and Simi Valleys, San Fernando Valley and the Oxnard/Ventura areas. There was full and frank discussion around the growing gap in the cost of an education and the expected family contribution. One way to combat this issue is to make a students education at Cal Lutheran retain them through graduation and an as an alumni. Regent Hanson inquired about how we are marketing professions in education as we see a shortfall as teachers retire. Vice President Ward noted that there has been growth in the Education Leadership program and that comes through community connections with superintendents. Pop up programs is a model that works well as the demand is noted and the timing is set for optimizing enrollment opportunities in targeted locations. Teacher education programs are offered at the schools they teach within and this is proving to be a successful model. Provost Neilson shared the success of our faculty member, Trudy Arriaga, who retired from a very successful career as a superintendent. She launched two cohort programs at our Oxnard Center single-handedly.

Vice President Ward provided an update on achieving our Hispanic Serving Institution status and subsequent grant application opportunities. Provost Neilson noted the two faculty hiring lines that searches are underway for. The hires are intended to recruit diverse individuals with a passion for mentoring our Hispanic students in the area of science.

Administration and Finance – Linda Baumhefner

Regent Baumhefner presented the William Rolland Art Center resolution. Vice President Davis discussed the capital project reserves available for this building. Vice President Wheatly does not anticipate any additional challenges with the donor on this project.

Authorization to Proceed with the William Rolland Art Center (WRAC)
Motion carried unanimously.

Regent Baumhefner presented the tuition, room and board resolution noting that the 'up to' language provides the flexibility for the administration to make this decision prior to the February board meeting in order to issue award letters earlier. Regent Nausin expressed concern about the increasing cost of tuition, room and board rates. The ASCLU President, Evan Carthen, noted that students like to see a tangible result of increased rates. Secretary Jensen reminded Regent Carthen of the recent upgrades to the first year residence halls to demonstrate that funds are being reinvested into the facilities. President Kimball also noted that there is a cost to a small class sizes.

FY 2016-2017 Tuition, Room and Board Rate Increases
Motion carried unanimously.

Vice President Davis presented a \$4.5 million dollar budget surplus from the 14-15 year. Recommended uses for those funds are outlined in the resolution and include \$250k for the strategic initiatives pool, \$215k for information technology systems that work to improve retention and recruiting, \$1.3 million for the capital projects as well as \$2.7 million for the capital projects reserves funds.

Commitment for FY 2014-15 Year-End Fund Balance
Motion carried unanimously.

Vice President Davis presented the recommended budget adjustments to balance out to \$0 to realign line items and highlight enrollment challenges.

FY 2015-16 October Operating Budget Adjustment
Motion carried unanimously.

Vice President Davis provided background on the fees we have been charged in the past per wastewater fixture based on the flow. This will go to the City Council for approval as well but has been four years in the making and will allow us to not pay connection fees for the science and art buildings.

Authorization to Proceed with the Wastewater Connection and Service Charge Agreement between the City of Thousand Oaks and California Lutheran University.
Motion carried unanimously.

Investment – Bill Krantz

Regent Krantz noted that the RFP process for the investment advisors is now completed. Three presentations were made this past Thursday, October 8, however the decision was made to remain with State Street Global Advisors. One factor in the decision making process was that State Street agreed to substantially lower their fees. The next meeting of the Investment Committee is on October 30. Regent Krantz thanked Tom Marsh for his review of the submissions and made it very clear that there were three top contenders.

University Advancement – Randy Foster

Regent Foster highlighted the student phone-a-thon, which raised \$27,000 in one day when the average individual contribution is about \$25. Another day raised \$22,000. There was an extensive review of the science initiative including the programming intended for the building. He also noted that the financial gaps are filled with the efforts of University Advancement. Concerns were raised over the pace of the science campaign. Vice President Wheatly shared the renderings of the building as well as various naming opportunities.

University Relations – Lynda Fulford

Lynda Fulford shared details of the upcoming Matthews Leadership Forum. Secretary Jensen offered thanks for her efforts in making Cal Lutheran more prominent in the local news.

Regent Stegemoeller requested an update on Pacific Lutheran Theological Seminary (PLTS). President Kimball shared that there are no updates on the real estate however enrollments for this year are improved, although still shy of the goal. Regent Larsen noted that the leadership and management of the Graduate Theological Union (GTU) have improved in terms of revenues and the new centers that have been added to increase member institutions. Cal Lutheran informed the GTU that improvements need to be made in terms of student services in order for us to remain a partner in the GTU's shared services.

The meeting was adjourned at 10:17 am.
